

# **London Borough of Barnet**

# Cabinet Forward Plan (Key Decision Schedule) 2023-2024

The Cabinet currently consists of the following members of the London Borough of Barnet:

Councillor Barry Rawlings Leader of the Council and Cabinet Member – Resources and Effective Council

Councillor Ross Houston Deputy Leader and Cabinet Member – Homes and Regeneration

Councillor Paul Edwards Cabinet Member – Adult Social Care

Councillor Ammar Naqvi Cabinet Member – Culture, Leisure, Arts and Sports Councillor Anne Clarke Cabinet Member – Community Wealth Building

Councillor Sara Conway Cabinet Member – Community Safety and Participation

Councillor Pauline Coakley Webb Cabinet Member – Family Friendly Barnet Councillor Alison Moore Cabinet Member – Health and Wellbeing

Councillor Alan Schneiderman Cabinet Member – Environment and Climate Change

Councillor Zahra Beg Cabinet Member – Equalities, Voluntary and Community Sector

This is a list of Key Decisions which the Authority proposes to take at forthcoming Cabinet meetings. The Cabinet agenda containing all the reports being considered will be published 5 clear days before the meeting.

### **Advanced Notice of Executive Decisions**

The Council is required to publish notice of all key decisions at least 28 days before they are taken by Cabinet. Details of the decisions to be taken at forthcoming meetings of the Cabinet are detailed in the table below.

## **Definition of a Key Decisions**

A Key Decision relates to those executive decisions which are likely to:

- i) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates; or
- ii) be significant in terms of its effects on communities living or working in an area comprising two or more wards in the Borough.

A decision is significant for the purposes of (i) above if it involves expenditure or the making of savings of an amount in excess of £1m for capital expenditure or £500,000 for revenue expenditure or, where expenditure or savings are less than the amounts specified above, they constitute more than 50% of the budget attributable to the service in question.

#### **Notice of Intention to Conduct Business in Private**

The Council is required to give at least 28 clear days' notice if **Cabinet wishes to hold any of the meeting in private**. Any person can make representations to the Cabinet if they believe the decision should instead be made in the public Cabinet meeting by emailing governanceservice@barnet.gov.uk

## **Urgency**

If, due to reasons of urgency, a Key Decision must be taken where 28 days' notice have not been given a notice will be published (on the website) as early as possible and Urgency Procedures as set out in the Constitution must be followed.

Subject	Summary of Decision	Cabinet Member and Lead Officer	Public, Part Exempt or Private	Key – Yes / No	Additional documents to be submitted; and / or Any Consultation to be undertaken
14 November 20	023				
Our Plan for Barnet – Delivery and Outcomes Framework, Q2 2023-24	To note the Delivery and Outcomes Framework.	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council  Transformation Director  Head of Programmes, Performance and Risk	Public	No	Q2 2023-24 Delivery and Outcomes Framework Report Appendix A – Q2 2023-24 Performance Detail Appendix B – Q2 2023-24 High level risks Appendix C – Latest Available Benchmarking Data
Council Tax Support 2024/25 – Potential revision to council tax reduction scheme	This report will provide a series of models showing the expected impact of revising the Council Tax Support scheme, up to 100%.	Councillor Anne Clarke, Cabinet Member for Community Wealth Building  Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council	Public	Yes	Decision in September 2023 to proceed with consultation. Final decision on scheme to be taken by Cabinet in January 2024, following consultation  The report will propose consulting residents, the GLA, Citizens Advice Barnet, and Age UK

Subject	Summary of Decision	Cabinet Member and Lead Officer	Public, Part Exempt or Private	Key – Yes / No	Additional documents to be submitted; and / or Any Consultation to be undertaken
		Executive Director for Strategy & Resources			
Chief Finance Officer Report - Financial Outturn 2023/24 Q2	Revenue and capital forecast outturn for the financial year 2023/24 as at Q2	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council  Executive Director Strategy & Resources (S151 Officer)	Public	Yes	
Fees and Charges 2024/25	Approval to uplift the fees and charges for 2024/25.	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council  Executive Director for Strategy & Resources (S151 Officer)	Public	Yes	A consultation to all residents and businesses is currently running

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Towards Net Zero Portfolio Programme: Re- procurement of lead contractor to retrofit Council's Corporate Estate	Authority to re-procure lead contractor to support the programmes of works as directed by the TNZ Portfolio and Estates teams	Councillor Alan Schneiderman, Cabinet Member for Environment & Climate Change Assistant Director, Estates and Decarbonisation	Public	Yes	
West Hendon Playing Fields (WHPF) — project update	Noting of project progress since the Sports Hub Masterplan was approved by Environment Committee in March 2020 and the Outline Business Case was approved by Policy & Resources Committee in June 2021.	Councillor Alan Schneiderman, Cabinet Member for Environment & Climate Change  Councillor Ammar Naqvi, Cabinet Member for Culture, Leisure, Arts & Sport  Assistant Director Greenspaces & Leisure	Public	Yes	

Subject	Summary of Decision	Cabinet Member and Lead Officer	Public, Part Exempt or Private	Key – Yes / No	Additional documents to be submitted; and / or Any Consultation to be undertaken
LPS blocks – Stanhope and Holmsdale House, Strategic Outline Case	Approve the strategic outline case for the recommended next steps for Stanhope House and Holmsdale House LPS blocks.	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes and Regeneration  Head of Housing and Regeneration  – Growth Team, Customer and Place  Group Director, Development and Property, Barnet Homes	Part-Exempt	Yes	Cabinet Report Strategic Outline Case Resident Engagement Report EQIA
LPS blocks – Silk House and Shoelands Court and wider area, Strategic Outline Case	Approve the strategic outline case for the recommended next steps for Silk House and Shoelands LPS blocks.	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes and Regeneration  Head of Housing and Regeneration  – Growth Team, Customer and	Part-Exempt	Yes	Cabinet Report Strategic Outline Case Resident Engagement Report EQIA

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		Place Group Director, Development and Property, Barnet Homes			
GNLP Development Agreement (DA)	Approval of the Agreement and authority for it to be signed and executed	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration Director of Growth	Part-Exempt	Yes	Public paper Exempt paper Appendices incl. spec of the leisure centre Ongoing public consultation on the leisure centre.
Placement Sufficiency Strategy 2023- 2027	The placement sufficiency strategy outlines how we will deliver a placement offer that secures sufficient accommodation, for children and young people in our care and our care experienced young people, which is in the right place, at the right time and of high quality. It assesses the projections of need for this cohort in Barnet, and how we	Councillor Pauline Coakley Webb - Cabinet Member for Family friendly Barnet  Director of Children's Social Care	Public	Yes	

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	will ensure that we are prepared to address these needs in ways that encourage the most positive outcomes for them. A decision is sought to approve the consultation process of this draft strategy.				
Childcare Sufficiency Assessment	Barnet council is required by law to 'report annually to elected council members on how they are meeting their duty to secure sufficient childcare and make this report available and accessible to parents'. Having sufficient childcare means that families are able to find childcare that meets their child's learning needs and enables parents to make a real choice about work and training. This inclusive offer applies to all children from birth to age 14. Sufficiency is assessed for different groups, rather than for all children in the local authority. The report, will assess sufficiency using data about the need for childcare and the amount of childcare that is available.	Councillor Pauline Coakley Webb - Cabinet Member for Family friendly Barnet  Director of Children's Social Care  Head of Service Child and Family Early Help  Assistant Head of Service Child and Family Early Help	Public	Yes	Child and Family Early Help are currently consulting with residents and Early Years providers to ascertain sufficiency and need across the Borough for the Early Education entitlements

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North Finchley - Reprovision of Finchley Lido Leisure Centre	Approval of the Outline Business Case	Councillor Ammar Naqvi, Cabinet Member for Culture, Leisure, Arts & Sports  Deputy Chief Executive  Programme Manager, Growth & Corporate Services	Part-Exempt	Yes	
Brent Cross	To agree the principles and key elements of a proposal for the provision of short-term funding, to facilitate delivery of Plot 1 at BXT and thereby secure the commitment of a major academic institution for the Borough.	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration  Deputy Chief Executive Director of Growth Brent Cross Director	Part-Exempt	Yes	
Barnet's	The granting of permission to	Councillor Pauline	Public	No	Barnet's Children and

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Children and Young People's Mental Health and Wellbeing Strategy Draft	take the Barnet's Children and Young People's Mental Health and Wellbeing Strategy Draft for public consultation	Coakley Webb, Cabinet Member for Family Friendly Barnet  Councillor Alison Moore, Cabinet Member for Health & Wellbeing  Executive Director – Children and Families			Young People's Mental Health and Wellbeing Strategy Draft
Authorisation for the procurement of energy supplies & ancillary services	To seek authorisation to put in place a new contract for corporate energy supplies (electricity and gas), starting in 2025 using the recommended framework operator or third-party operator (TPI) as identified through a broker market evaluation exercise.  To also seek authorisation to procure REGO (Renewable Energy Guarantees of Origin) certificated energy, via the framework.	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council  Director of Growth	Public	Yes	Through the London Energy Partnership (LEP) LBB has received independent and expert advice to identify the most suitable framework operator or third-party operator (TPI) to meet LBB's statement of requirements (SOR).  Internally, we have consulted with Estates, Finance and Sustainability teams.

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Sales Strategy Approval for 23 Freehold Properties in Burnt Oak	Approval to proceed with sales process for the freeholds on Burnt Oak Broadway and Watling Avenue, to include:  - Appointment of sales agent/auctioneer; - Marketing of freeholds, and delegate authority to Deputy Chief Executive or Director (as appropriate to decision level) to enter into all legal documents required to conclude sales at acceptable price levels, these will include:  - Appointment of HBPL as lawyer; - Appointment of 'tbc' as sales agent/auctioneer; - Sales contracts for individual properties.	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration  Assistant Director – Estates and Decarbonisation	Part-Exempt	Yes	
12 December 20	23				
Open Door Homes	Review of the third tranche of 100 homes and approval of an	Councillor Ross Houston, Deputy		Yes	

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Acquisitions Programme - 300 Homes Review	updated business case	Leader and Cabinet Member for Homes & Regeneration  Group Director Development and Growth, Barnet Homes			
Business Planning 2024- 2030 and In- Year Budget Management 2023/24	Note the process for the Medium-Term Financial Strategy (MTFS) 2024-2030  Approve 2023/24 In-year Budget Management: bad debt write offs, in-year budget virement and changes to the capital programme.	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council  Executive Director Strategy & Resources	Public	Yes	Chief Finance Officer Report: 2024-2030 MTFS and 2023/24 In-year budget management
Chief Finance Officer Report - Financial Outturn 2023/24 M*		Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council		Yes	

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		Executive Director Strategy & Resources			
Brent Cross	Approvals relating to ongoing delivery of Brent Cross Cricklewood Regeneration	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration  Deputy Chief Executive Director of Growth Brent Cross Director		Yes	
Annual Procurement Forward Plan	For approval	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council  Assistant Director Commercial		Yes	
<u>Annual</u>	To approve the Annual	Councillor Zahra		Yes	

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Equalities Report	Equalities Statement	Beg, Cabinet Member for Equalities, Voluntary & Community Sector  Executive Director of Children's and Family Services Executive Director of Strategy & Resources Strategy Manager			
Borough of Sanctuary Strategy	Approval of the Strategy	Councillor Zahra Beg, Cabinet Member for Equalities, Voluntary & Community Sector  Executive Director of Strategy & Resources Strategy Officer		Yes	
Community Participation Strategy – one	The CPS was published on 31 October 2022 and set out the council's proposals for engaging	Councillor Sara Conway, Cabinet Member -	Public	No	The report will include details of widespread consultation and

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year progress report	and involving communities more in our work, listening to residents and encouraging active citizenship.  The strategy was a called for new ways of working and identified four 'pathfinder' projects that we would use to test and model these principles and approaches. It was agreed that we would report back after a year on what we have learned and the impact that this has made.	Community Safety Participation  Deputy Head of Strategy and Engagement			engagement through the delivery of the strategy
Serious Violence Strategy	As part of the Police Crime Sentencing and Courts Act 2022's Serious Violence Duty requirements, Barnet is conducting a Serious Violence Duty Needs Assessment and producing a Serious Violence Duty Strategy. Barnet's Serious Violence Duty Strategy summarises key aspects of the Needs Assessment; local partnership arrangements to lead on delivery of the duty; areas of activity to prevent and reduce serious violence; and	Councillor Sara Conway – Cabinet Member Community Safety Participation  Director Children's Social care		Yes	

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	activity to engage with voluntary sector organisations, communities - including young people, as well as businesses.				
Special Guardianship Support policy & Kinship Carer Policy	We are refreshing our 'family and friends' and Special Guardianship Orders policies. The F&F policy, which Local Authorities must publish, details how we plan to support children in kinship care. The SGO policy sets out our approach towards supporting children living with Special Guardians, a type of kinship carer. The policy is a guide to decision making about support services for special guardians, including financial support. It is intended to assist the Council in delivering a consistent, transparent, and equitable service.	Councillor Pauline Coakley Webb - Cabinet Member for Family friendly Barnet  Director Children's Social care		Yes	
Sustainable Urban Drainage (SuDS) Strategy and Highways SuDS	Approval and adoption of the SuDS Strategy and Highways SuDS programme for implementation	Councillor Alan, Schneiderman, Cabinet Member for Environment & Climate Change	Public	Yes	Documents: SuDS Strategy and Highway SuDS programme Consultation: Flooding and Drainage Board

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<u>programme</u>		Director of Highways and Transportation			
16 January 2024	4				
Improving Barnet's Roads	Final report setting out the planned approach to the delivery of the Councils Network Recovery and Community Infrastructure Levy programme 2024/25	Councillor Alan Schneiderman, Cabinet Member for Environment & Climate Change		Yes	
Council Tax Support 2024/25 – Potential revision to council tax reduction scheme	This report will provide a series of models showing the expected impact of revising the Council Tax Support scheme, up to 100%.	Councillor Anne Clarke, Cabinet Member for Community Wealth Building  Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council	Public	Yes	Final decision on scheme to be taken by Cabinet in January 2024, following consultation

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		Executive Director for Strategy & Resources			
Local Implementation Plan	Report setting out progress with the Local Implementation Plan (LiP) implementation during 23/24 and notification of programme for 2024/25	Councillor Alan Schneiderman, Cabinet Member for Environment & Climate Change		Yes	
Investment Partnership	Phase 2 sites to be disposed of to the investment partnership	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration		Yes	
Brent Cross	Approvals relating to ongoing delivery of Brent Cross Cricklewood Regeneration	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration		Yes	
Annual Report on School	This annual report on school funding arrangements updates	Councillor Pauline Coakley Webb -		Yes	

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Funding	Cabinet on the school funding position in relation to Barnet schools.	Cabinet Member Family Friendly Barnet Finance Team			
Approval to undertake renewable energy procurement, through a long- term Power Purchase Agreement (PPA), in partnership with a number of other, as yet unconfirmed, London Councils.	To source energy from renewable assets, by jointly procuring a PPA, starting as soon as possible, with other London Councils  N.B. PPAs come in different forms and shapes. The purpose of green Power Purchase Agreements (PPA) is that energy consumers secure long-term renewable energy supply, from a new renewable power development, along with the green certificates verifying the supply as renewable. In most cases, volumes and price for the renewable energy delivered is agreed and structured individually. There are two types of PPAs:	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council  Director of Growth	Public	Yes	LBB has been working with a number of other London boroughs, advised by an independent renewable energy services provider, as well as an external advisor that LBB is in a strategic sustainability partnership with.  As a result, these councils have formed a group that will procure a single PPA and have agreed the proposed PPA contract duration, timing of PPA procurement, preferable volumes, contracting structures etc.
	Physical PPAs represent a direct				Internally we are consulting with Energy

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	relationship between consumer and generator, and they imply that the latter will physically deliver the energy volume specified. A range of pricing mechanisms can be employed to optimize the value of the contract.  Virtual PPAs offer options to consumers regardless of geographical distance. In these Virtual PPAs, no physical energy exchange is involved (although an additional renewable power installation is still built) and comprises a contract for difference between spot and PPA price.  Both PPAs are a means of hedging against future spot price fluctuations. The procurement process will establish the most suitable for LBB at that time.  The councils collaborating on the procurement are not yet confirmed, but they will be by the				Resource Manager, Assistant Director for Estates and Decarbonisation, Procurement Partner and Sustainability Team.  Authorisation to proceed with procurement will enable communication with school, and Barnet Homes stakeholders who use existing energy arrangements through LBB and further engagement to promote the opportunity of accessing a PPA to be established.

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	time the decision is presented to cabinet for approval.				
6 February 2024				<u>'</u>	
Business Planning 2024- 2030 and In- Year Budget Management 2023/24	To approve and recommend the Budget and Medium-Term Financial Strategy to Full Council on 27 Feb 2024.  Approve 2023/24 In-year Budget Management: bad debt write offs, in-year budget virement and changes to the capital programme.	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council	Public	Yes	Chief Finance Officer Report: 2024-2030 MTFS and 2023/24 In-year budget management
Chief Finance Officer Report - Financial Outturn 2023/24 M*	Revenue and capital forecast outturn for the financial year 2023/24 as at M*	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council		Yes	
Rent and Service Charges Review 2024/25	Approval of proposed rents and service charges for council dwellings and rents for temporary accommodation	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes &		Yes	

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		Regeneration			
Barnet Group Ltd Budget and Business Plan	To approve the budget and business plan of the Barnet Group Ltd	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration		Yes	
Brent Cross	Approvals relating to ongoing delivery of Brent Cross Cricklewood Regeneration	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration		Yes	
Area Committee - NCIL Budget	For approval of budget allocations	Councillor Barry Rawlings, Leader and Cabinet Member for Resources & Effective Council (TBC)		Yes	

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Street Scene Vehicle Washing Procurement	To approve the award of a contract for the supply of vehicle washing services	Councillor Alan Schneiderman, Cabinet Member for Environment & Climate Change		Yes	
Street Scene Vehicle/Equipm ent Parts Procurement	To approve the award of a contract for the supply of vehicle and equipment parts	Councillor Alan Schneiderman, Cabinet Member for Environment & Climate Change		Yes	
Street Scene Vehicle Hire Procurement	To approve the award of a contract for the supply of hire vehicle services	Councillor Alan Schneiderman, Cabinet Member for Environment & Climate Change		Yes	

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Parking Enforcement Service Delivery	Approval of proposed future delivery model for Parking Enforcement services	Councillor Alan Schneiderman, Cabinet Member for Environment & Climate Change		Yes	
Corporate Parenting Strategy	In Barnet we want the same things for the children and young people in our care as any good parent would want for their child. Our vision is for all children and young people in Barnet to live their lives successfully with the right support. This Corporate Parenting Strategy supports this work, focusing on our responsibility for our children in care and care leavers.	Councillor Pauline Coakley Webb – Cabinet Member Family Friendly Barnet  Director Children's Social care		Yes	
Equality, Diversity, and		Councillor Zahra Beg, Cabinet		Yes	

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Inclusion (EDI) Policy (Draft)		Member for Equalities, Voluntary & Community Sector  Executive Director of Children's and Family Services Executive Director of Strategy & Resources Strategy Manager			
12 March 2024					
Our Plan for Barnet – Delivery and Outcomes Framework, Q3 2023-24	To note the Delivery and Outcomes Framework.	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council  Transformation Director  Head of Programmes, Performance and Risk	Public	No	

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Brent Cross	Approvals relating to ongoing delivery of Brent Cross Cricklewood Regeneration	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration		Yes	
Barnet Homes Annual Delivery Plan 2024/25	Approval of the Barnet Homes delivery plan for 24/25	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration		Yes	
16 April 2024					
Grahame Park	Approval of the Full Business	Councillor Ross		Yes	

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North East Full Business Case	Case	Houston, Deputy Leader and Cabinet Member for Homes & Regeneration			
Whitings Road and Moxon Street Full Business Case	Approval of the Full Business Case	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration		Yes	
<u>Culture</u> <u>Strategy</u>	Approval of Strategy	Councillor Ammar Naqvi, Cabinet Member for Culture, Leisure, Arts & Sports		Yes	

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Library Strategy	Approval of the process for a new strategy for the Library Service in Barnet	Councillor Ammar Naqvi - Cabinet Member - Culture, Leisure, Arts and Sports  Executive Director Children's Services  Head of Libraries	Public	Yes	Draft Library Strategy
Brent Cross	Approvals relating to ongoing delivery of Brent Cross Cricklewood Regeneration	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration		Yes	
Education Standards Report	Barnet is well known for the quality of its schools and the diversity of its educational offer. The quality of Barnet's schools	Councillor Pauline Coakley Webb – Cabinet Member Family Friendly		Yes	

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	is a significant contributory factor to making the borough a popular and desirable place to live and supports our strategic drive to be the most family friendly borough in London. This report will provide information on validated results for 2022/23 assessments and national examinations.	Barnet Chief Executive and Director of Education and Learning (BELS)			
14 May 2024					
Brent Cross	Approvals relating to ongoing delivery of Brent Cross Cricklewood Regeneration	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration		Yes	
18 June 2024					
Our Plan for Barnet – Delivery and Outcomes Framework, Q4 2023-24	To note the Delivery and Outcomes Framework.	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council  Transformation	Public	No	

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		Director  Head of Programmes, Performance and Risk			
Chief Finance Officer Report - Financial Outturn 2023/24 Q4	Revenue and capital forecast outturn for the financial year 2023/24 as at Q4	Councillor Barry Rawlings, Leader of the Council and Cabinet Member for Resources & Effective Council		Yes	
Brent Cross	Approvals relating to ongoing delivery of Brent Cross Cricklewood Regeneration	Councillor Ross Houston, Deputy Leader and Cabinet Member for Homes & Regeneration		Yes	
23 July 2024					

Subject	Summary of Decision	Cabinet Member and Lead Officer	Public, Part Exempt or	Key – Yes / No	Additional documents to be submitted; and / or
			Private		Any Consultation to be undertaken